

BOB Integrated Care Board Update

Add in meeting details – HOSC

Sim Scavazza – ICB Acting Chair

Dr Nick Broughton – ICB CEO (Interim)

Overview

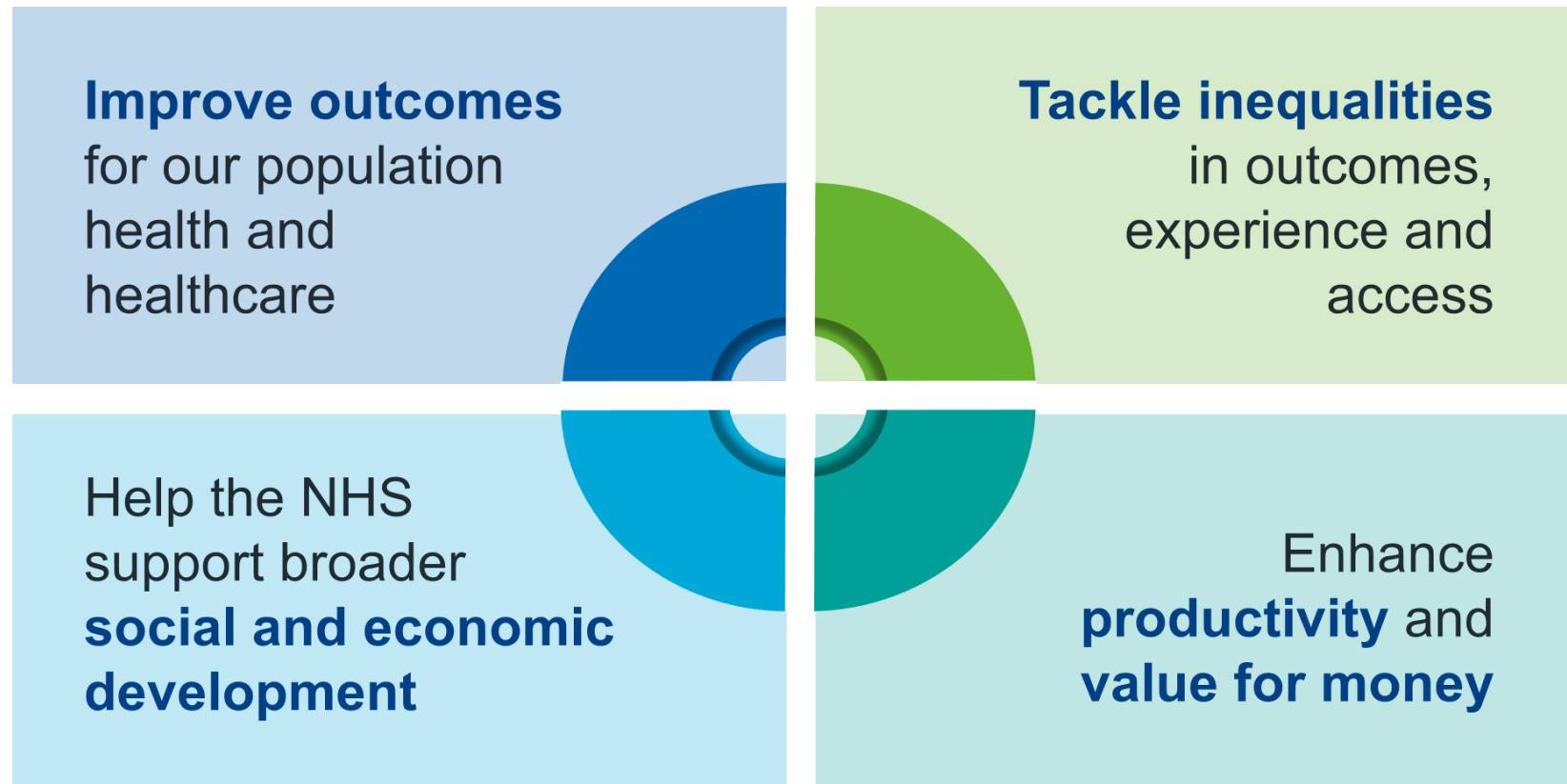
Thank you for inviting us to join you today. We intend to briefly cover two main topics:

1. **System Overview** – Overview of BOB Integrated Care System and the role of the ICB
2. **System Priorities** – An overview of our key system challenges, our System Goals for 2024/25 and approach to embedding these in planning
3. **Discussion**

System Overview


System Overview: BOB Integrated Care System

















The 2022 Health and Care Act formally established Integrated Care Systems as partnerships, which bring together NHS providers and commissioners with local authorities and other partners to collectively plan health and care services together. Integrated Care Systems have four aims:



System Overview: BOB Integrated Care System




NHS Budget: £3.3billion

 Nearly 2 million people	 3 acute / integrated hospital trusts	 More than 250 care homes	 50 primary care networks (157 GP practices)
 2 mental health trusts	 182 dental practices	 Approx 68,000 staff in health and care	 Multiple community providers
 More than 800 schools	 5 Healthwatch organisations	 5 universities	 More than 8,000 voluntary organisations
 5 district councils	 1 ambulance trust	 Approx 260 pharmacies	 5 unitary / upper tier local authorities

System Overview: Our Population

Inequalities



We have significant inequalities across our population with **life expectancy gaps of up to 12 years** between different areas.



57,000 people in BOB live in an area which is in the **20% most deprived nationally**



People in our more deprived areas develop poor health **10-15 years earlier** than those in less deprived areas

Health Conditions



Around **12% of adults** have a recorded diagnosis of depression and **0.8% have a severe mental illness**



Across BOB, **3 in 5** adults are overweight or obese. **68%** of adults with a **learning disability** are overweight.



Estimated **60% of people over 60** have one or more **long term condition**

Population change



Population size is anticipated to **grow by 5% by 2042**



The number of people aged over 65 is expected to **increase by 37%** by 2042

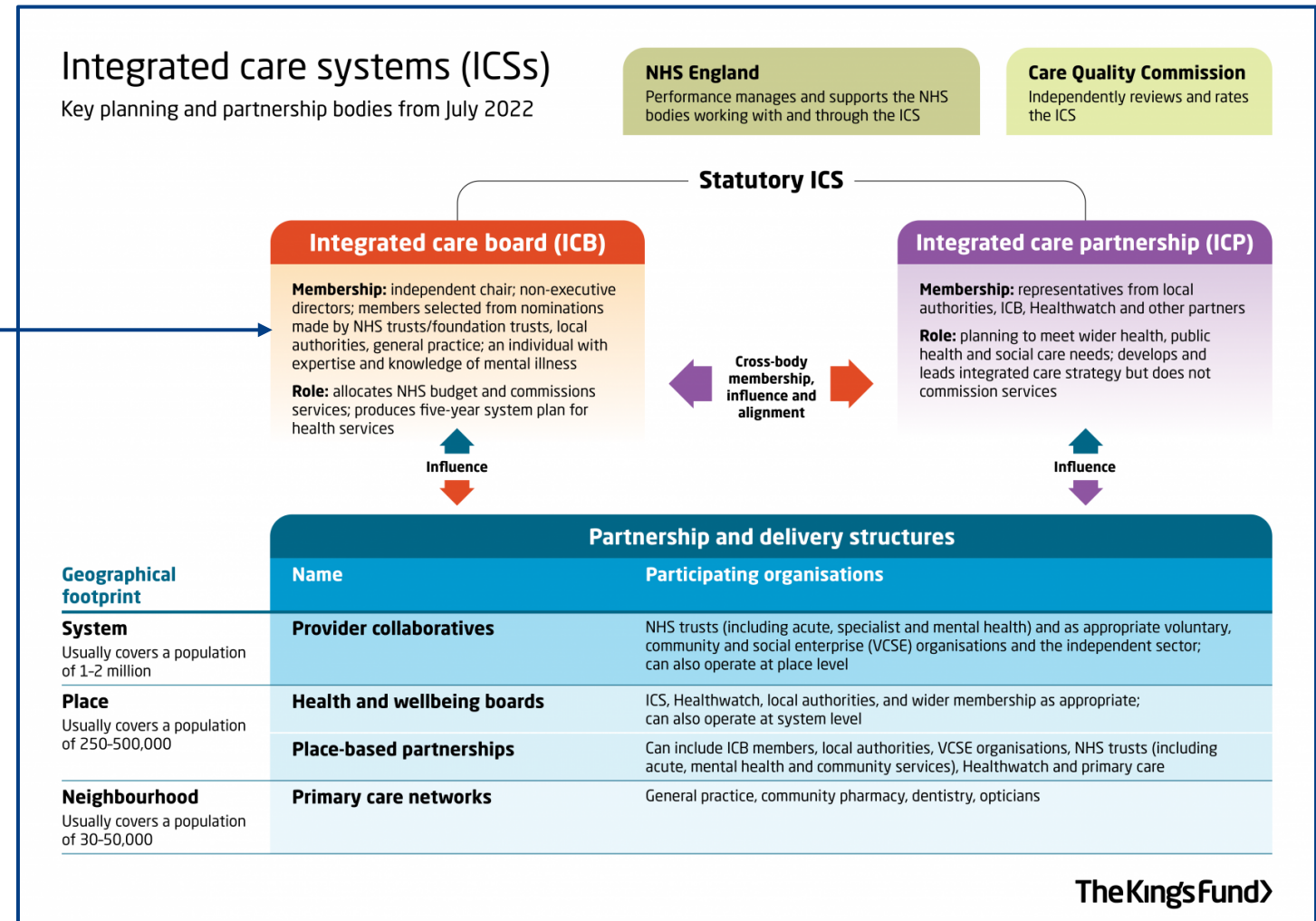


The demographics of our population vary significantly, with **greater ethnic diversity** in our towns and cities

System Overview: System Governance

BOB ICB Board Membership:

- Chair
- 5 x Non-Executive Directors
- 1 x Primary Care Partner Member
- 1x Mental Health Partner Member
- 1x NHS Trust/FT Partner Member
- 1x Local Authority Partner Member
- ICB CEO
- 3 x ICB Executive Directors



System Overview: Our System Landscape

BOB Integrated Care System (ICS)

BOB Integrated Care Board (ICB)

Place Based Partnerships

Oxfordshire

Buckinghamshire

Berkshire West

We have **two** Provider Collaboratives working exclusively across BOB:

1. **Acute Provider Collaborative** (BHT, OUH and RBFT)
2. **Mental Health Provider Collaborative** (BHFT, OHFT)

These build on further MH collaboratives for specialised services which reach beyond our geography

We have **three** Place Based Partnerships who each come together to:

- Work collaboratively across health, social care and the voluntary sector to **join up pathways**
- Lead design and delivery of **integrated services**
- **Engage communities** in the design and delivery of services
- Develop and work as **Integrated Neighbourhood Teams**

Provider Collaboratives

Aims

- Reduce unwarranted variation
- Improve resilience of services
- Improve efficiency
- Work at scale to tackle system challenges and pool capacity

Integrated Neighbourhood Teams

Wider System Partners: (e.g. Voluntary and Community Sector, Universities etc)

System Overview: The Role of BOB ICB

ICS purpose

Improve outcomes in population health and healthcare

Tackle inequalities in outcomes, experience and access

Enhance productivity and value for money

Help the NHS support broader **social and economic development**

ICB purpose

Working to design, plan and join-up health and care services across BOB so that we can improve the lives of our population and deliver greater value together

What we do

System perspective

Focus on areas where a system level perspective delivers impact, always acting in the best interests of population

Allocate resources

Allocate resources effectively between our places and partners to achieve the best outcomes for our population

Oversee service quality

Assure service delivery to support high and equitable access to care across the ICB

How we do it

Empower system partnerships

Empower our partnerships to deliver high quality services and transformation, embed best practice to support shared learning

Foster collaboration

Create the right environment for system collaboration (NHS, social care, local authorities, academic partners etc.) through effective leadership

Drive standardisation

Embed consistency across the system to realise efficiencies, and drive equal outcomes for our population

System Priorities

BOB System Goals 2024/25 – Background

- **Strategic Priorities** – As part of our planning for the next financial year, we are seeking to identify a small number of programmes to prioritise as a system, within the wider context of our Joint Forward Plan and Integrated Care Strategy.
- **System challenges** – We have worked to identify areas where we think there is a strong rationale for a system focus, beyond work at Place or Provider level either due to the scale of the challenge, the need for multi-sector collaboration or the need to tackle variation across places or providers.
- **Engaging across the system** – We have been engaging across the system since October 2023, to develop a list of draft goals, with more detail set out in our January 2024 Board paper. We are now working to finalise these and set out what delivery looks like across the system from March 2024.
- **Planning 2024/25** – Commitment to the goals will be reflected through overall system planning alongside individual Trust plans.

BOB System Goals 2024/25

DRAFT



Improve outcomes for our population health and healthcare

1

Provide more **joined up, proactive and accessible care**, by bringing together teams and resources across organisations into Integrated Neighbourhood Teams

2

Improve the mental wellbeing of **children and young people** by working together to pilot and scale preventative approaches and improvements, including within the neurodiversity pathway



Tackle inequalities in outcomes, experience and access

3

Extend healthy life expectancy by **preventing strokes and heart attacks**, through working together to improve CVD pathways and prevention and targeting action to where it will have most impact

4

Accelerate our provider collaboratives (Acute & Mental Health) to **tackle variation** to drive increased equity of access, outcome and experience



Enhance productivity and value for money

5

Deliver savings through **adopting a system-wide approach to procurement and estates (One Public Estate)** across our places and providers

Enabled by System Digital & Data Programmes

- **Digitise:** Reaching a core level of digitisation across the system.
- **Connect:** Connecting care settings across organisations and sectors
- **Transform:** Targeting our resource through population health management to better meet the needs of our population



Help the NHS support broader **social and economic development**

6

Develop a more unified approach to **supporting and retaining our people**, reducing temporary staffing, supporting local employment and supporting the health and wellbeing of our people

BOB System Goals Roadmap to 2024/25

Our roadmap to March 2024, when we commence the delivery programme of our goals is as follows:

